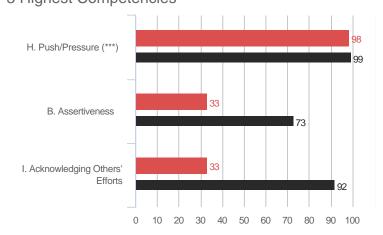


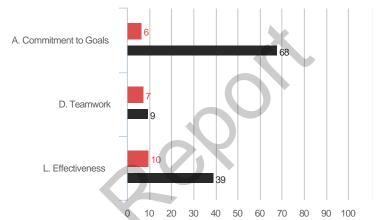


Highest and Lowest

3 Highest Competencies

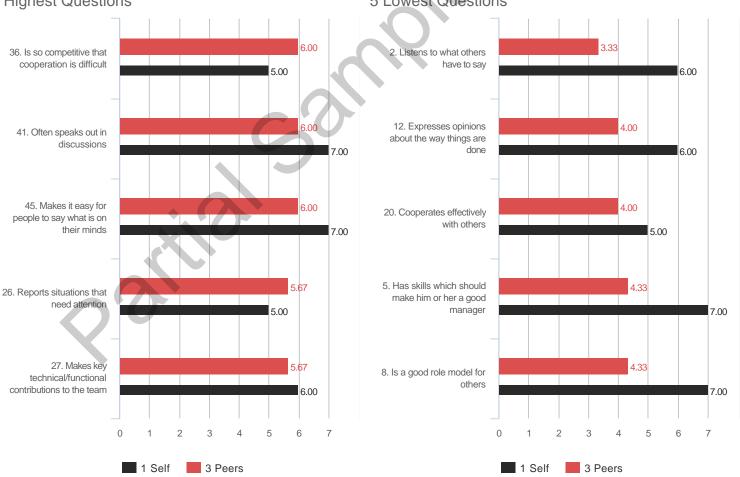


3 Lowest Competencies

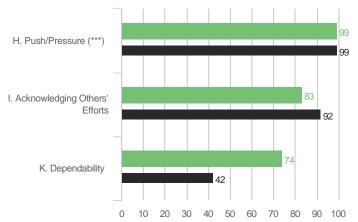


5 Highest Questions

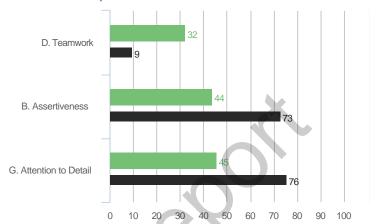






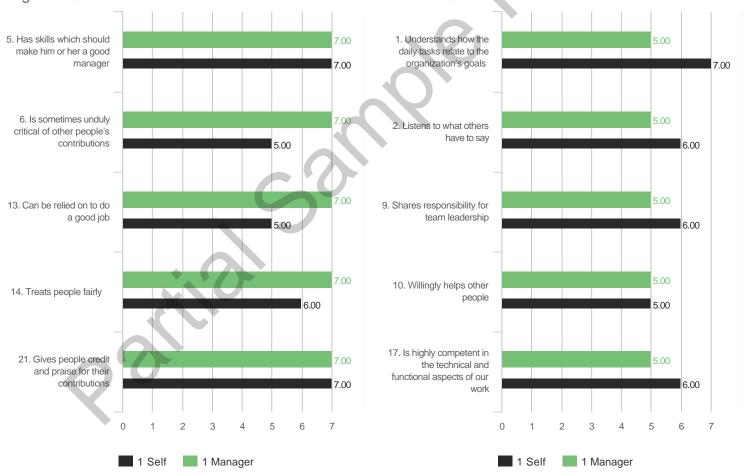


3 Lowest Competencies

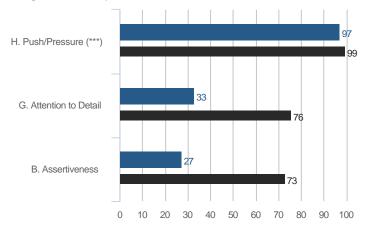


5 Highest Questions

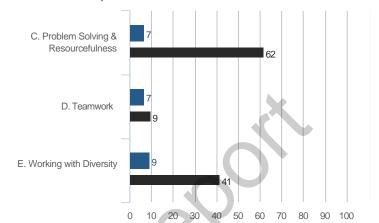




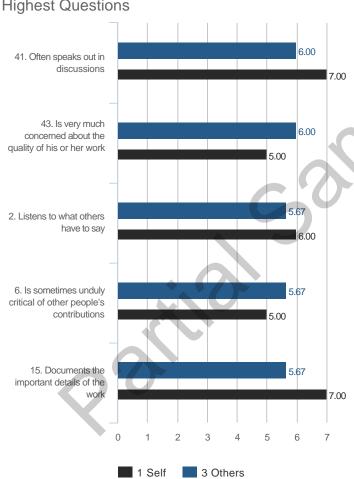
3 Highest Competencies



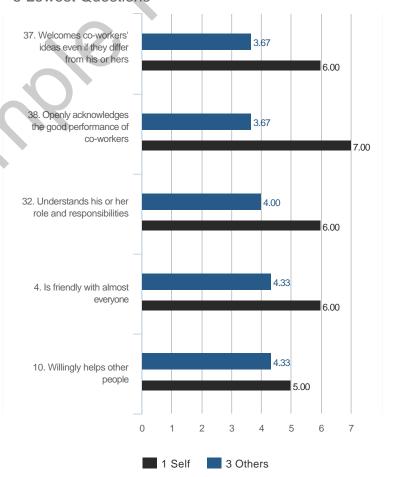
3 Lowest Competencies



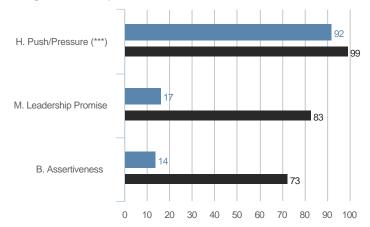
5 Highest Questions



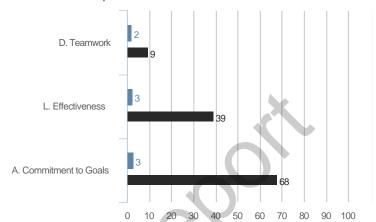
5 Lowest Questions



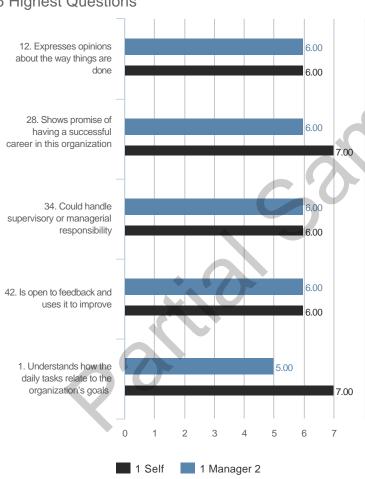
3 Highest Competencies



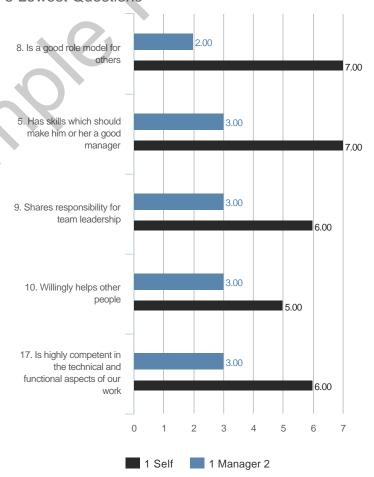
3 Lowest Competencies



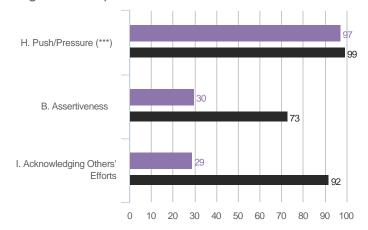
5 Highest Questions



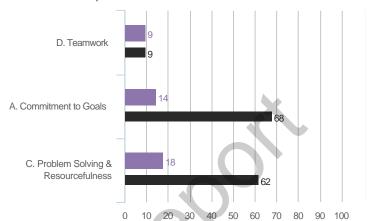
5 Lowest Questions



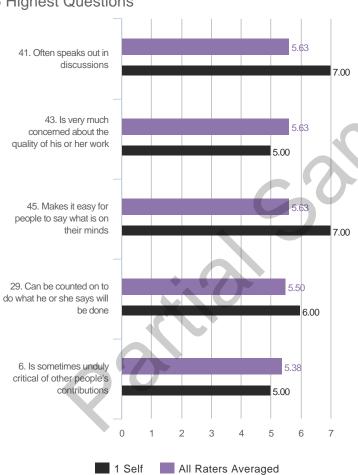
3 Highest Competencies



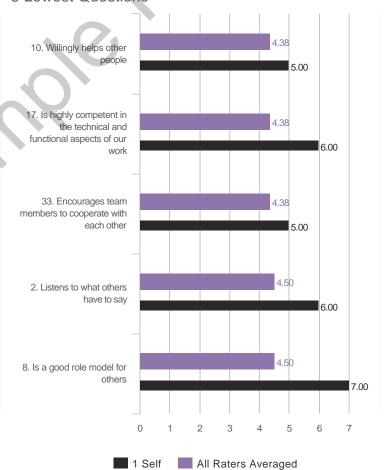
3 Lowest Competencies



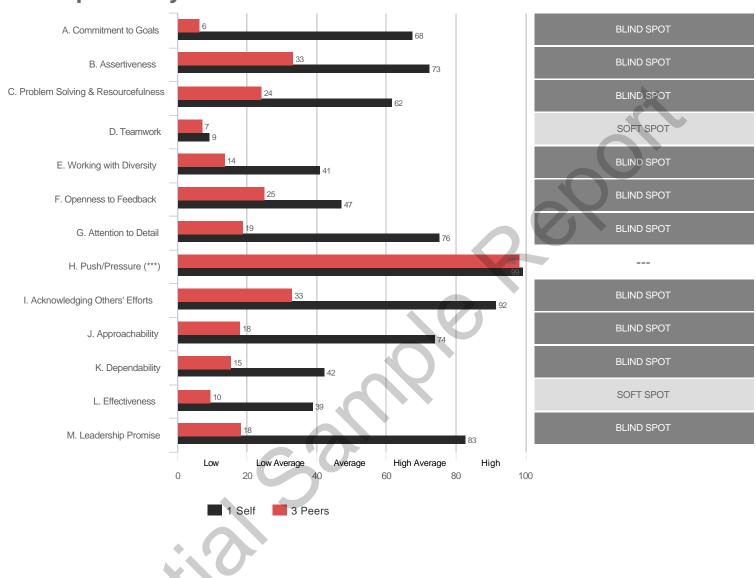
5 Highest Questions

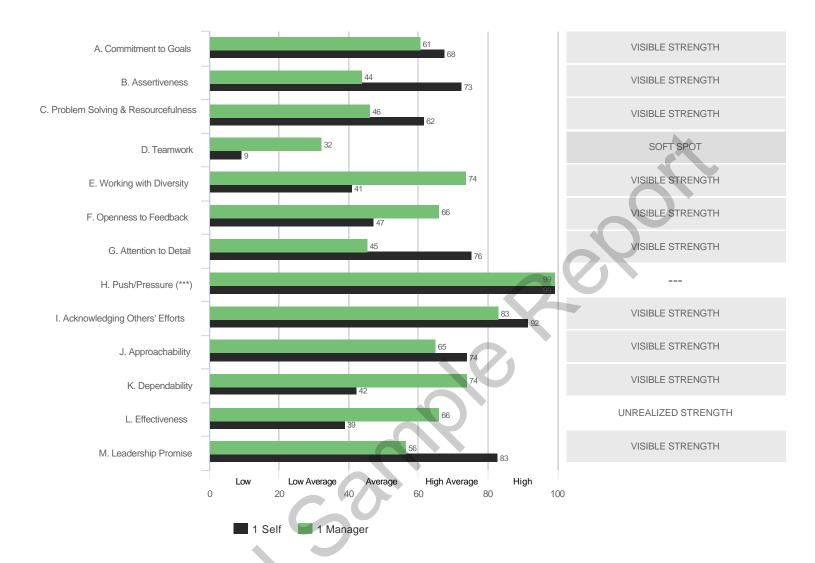


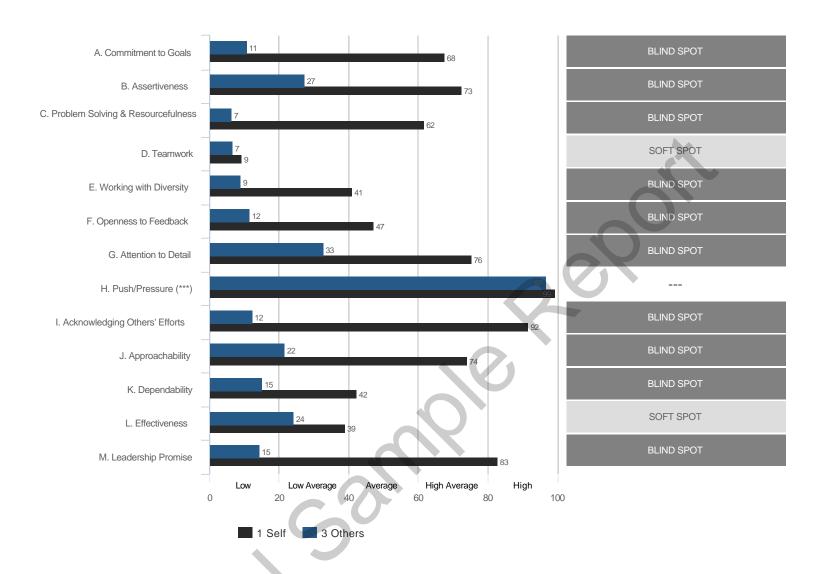
5 Lowest Questions

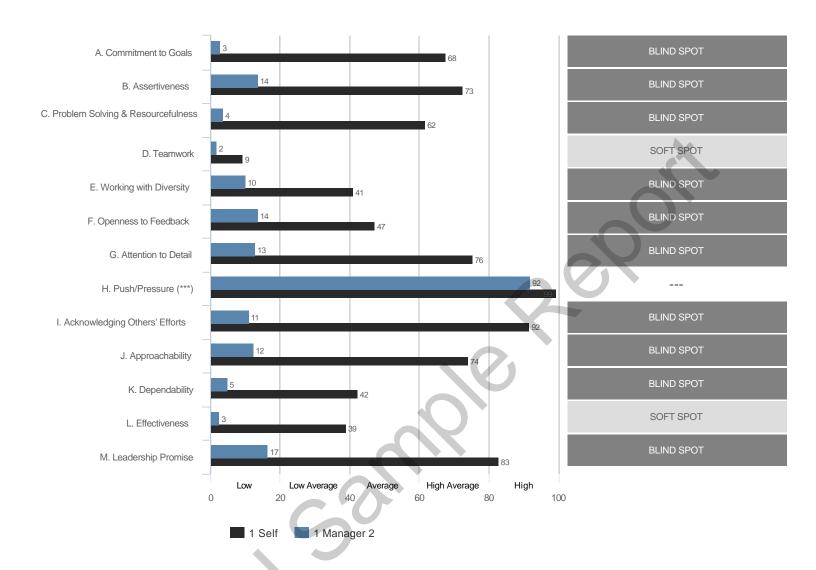


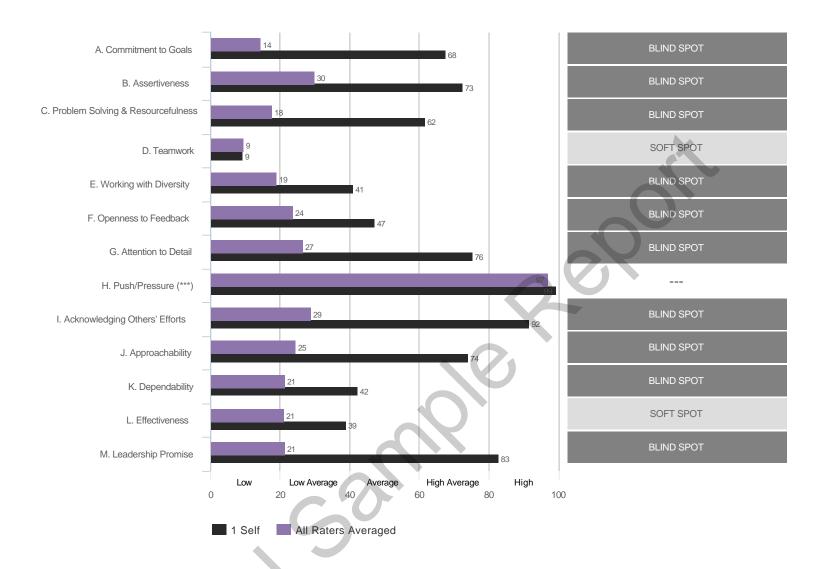
Blind Spot Analysis



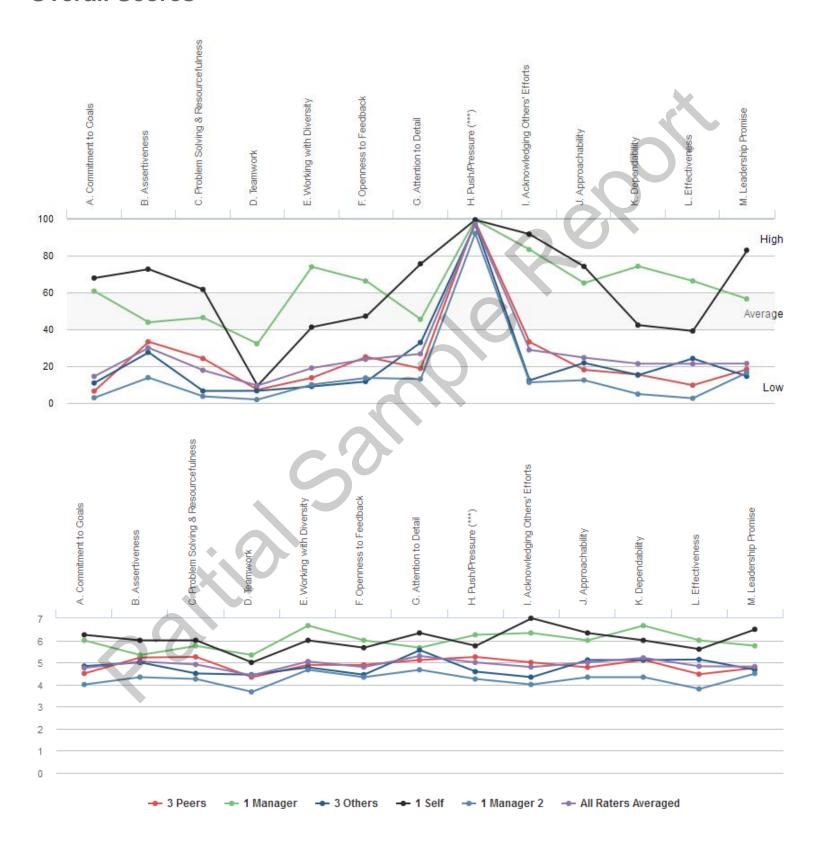








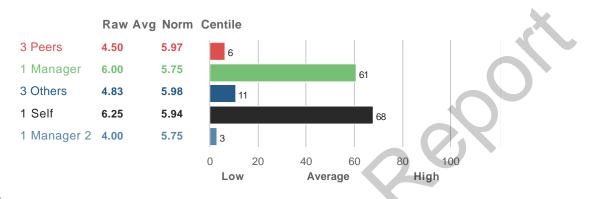
Overall Scores



I. GOALS

A. Commitment to Goals

Overall Scores



Question Scores

1. Understands how the daily tasks relate to the organization's goals

22. Understands the group's goals and works to help meet them

 Raw Avg
 SD
 NA
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 3
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 6
 7

 4.33
 2.52
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32. Understands his or her role and responsibilities

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44. Knows what is expected and does it

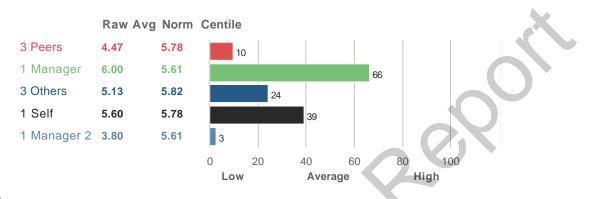
 Raw Avg
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 NA
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 4.33
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OUTCOMES

L. Effectiveness

Overall Scores



Question Scores

3. Has the personal qualities of a leader among peers

8. Is a good role model for others

16. Performs his or her work in a timely manner

 Raw Avg
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 0.58
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19. Has very high standards of performance

Raw Avg	SD	NA	1	2	3	4	5	6	7
4.67	2.31			1				2	
6.00								1	
5.33	1.15					1		2	
6.00								1	
3.00					1				

Comments

What does this person do that should be continued?

3 Peers

- Comment 1 (2)
- Peers1 comment 1

1 Manager

• Manager - comment 1

3 Others

- Comment 1 (2)
- Others1 comment 1

1 Self

• Self - comment 1

1 Manager 2

• Comment 1

What should this person do to be more effective?

3 Peers

- Comment 2 (2)
- Peers1 comment 2

1 Manager

• Manager - comment 2

3 Others

- Comment 2 (2)
- Others1 comment 2

1 Self

• Self - comment 2

1 Manager 2

• Comment 2

What does this person do that should be stopped?

3 Peers

- Peers1 comment 3
- Comment 3 (2)

1 Manager

• Manager - comment 3

3 Others

- Comment 3 (2)
- Others1 comment 3

1 Self

• Self - comment 3

1 Manager 2

• Comment 3

Development Plan Template



Print or photocopy this page for additional development items and/or actions.

Development Item
Development Action
What action are you going to take?
How will you know you're improving? (Success Indicators)
What resources do you need?
Complete action by
Complete action by