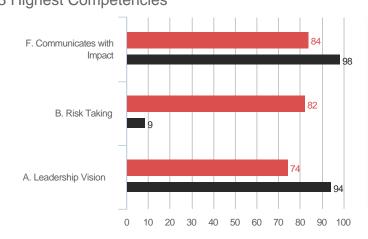


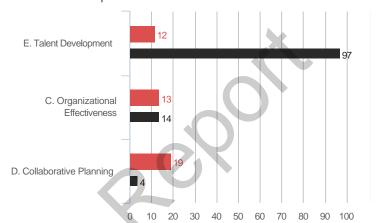


Highest and Lowest

3 Highest Competencies

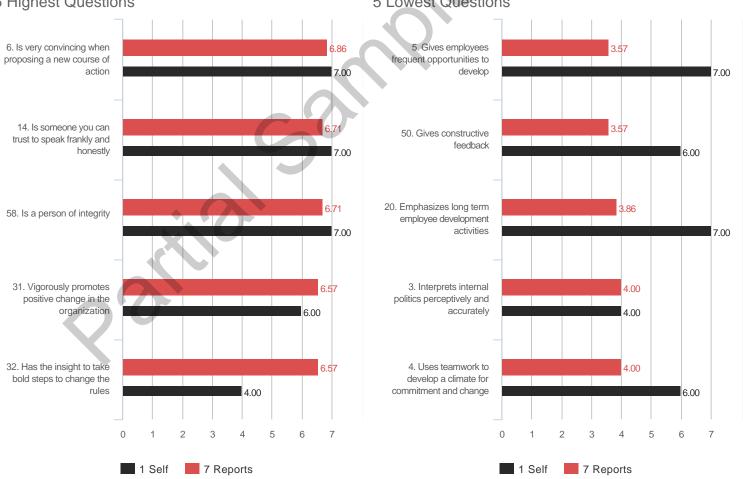


3 Lowest Competencies

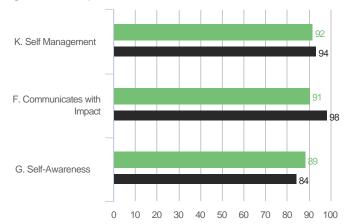


5 Highest Questions

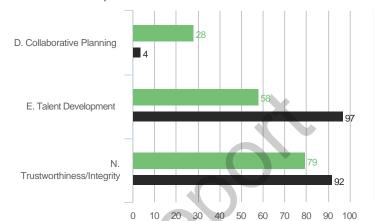
5 Lowest Questions



3 Highest Competencies

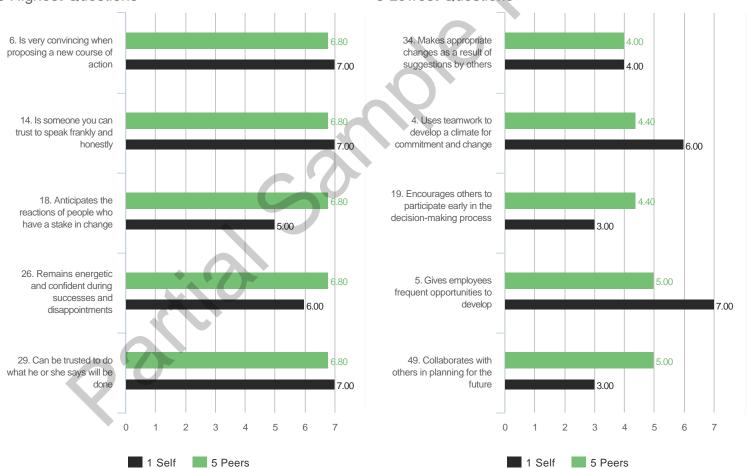


3 Lowest Competencies

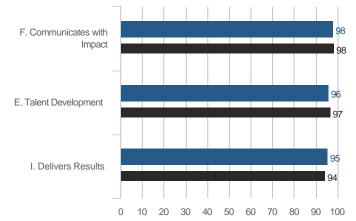


5 Highest Questions

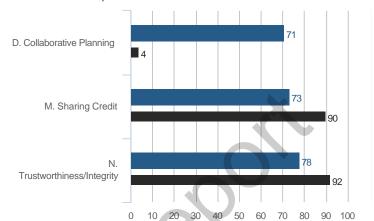




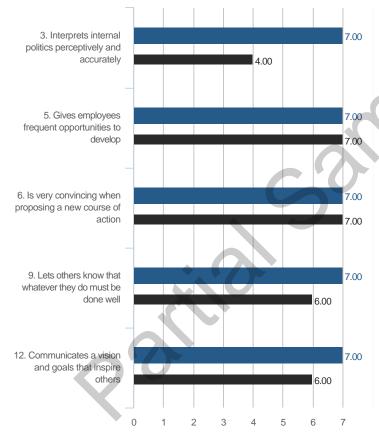
3 Highest Competencies



3 Lowest Competencies



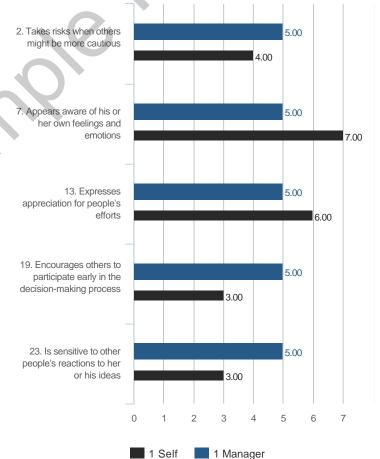
5 Highest Questions



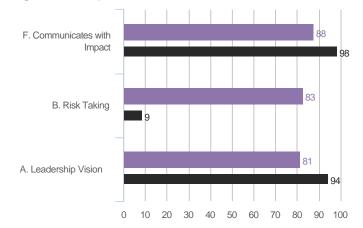
1 Self

1 Manager

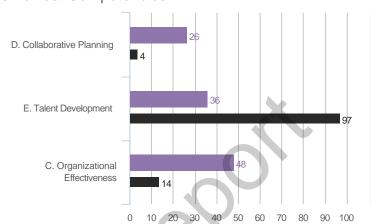
5 Lowest Questions



3 Highest Competencies

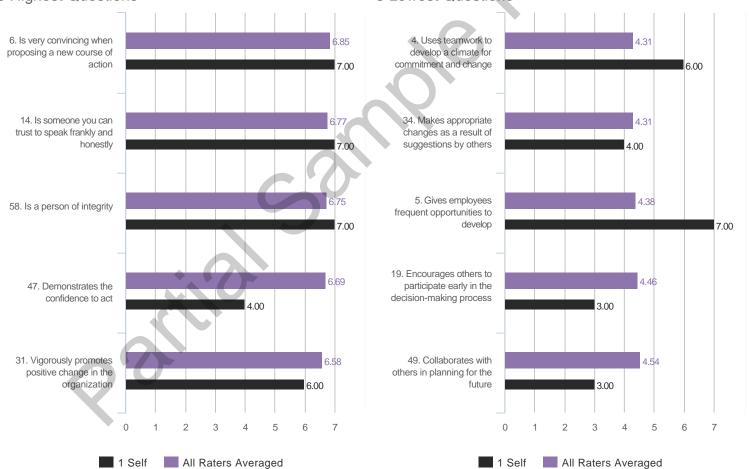


3 Lowest Competencies

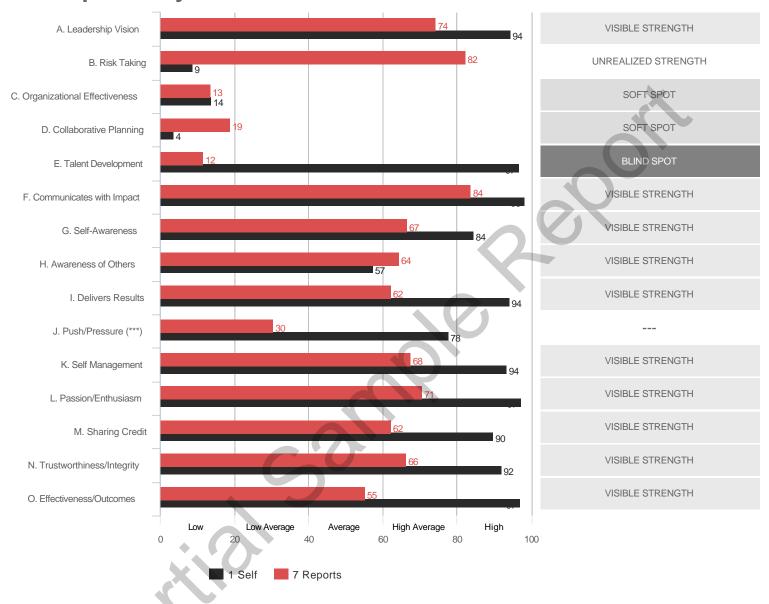


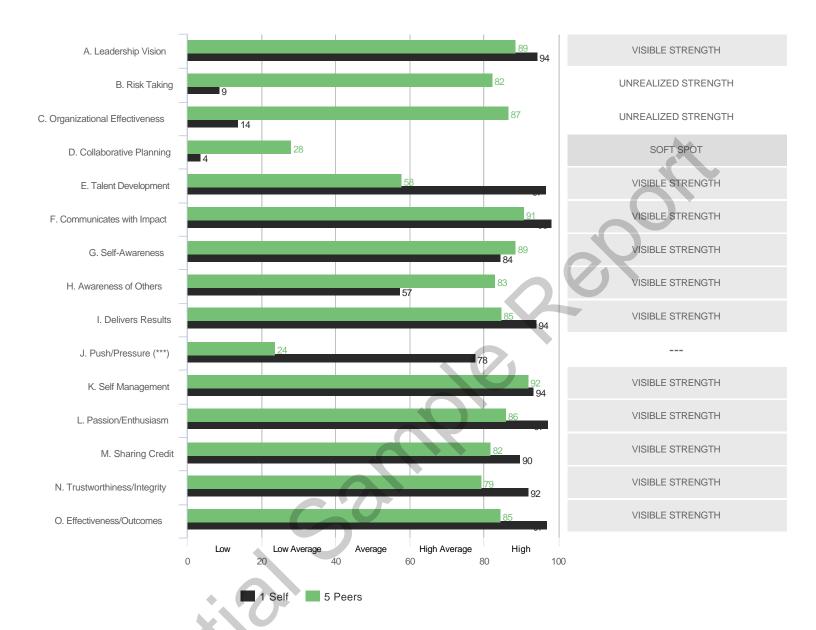
5 Highest Questions

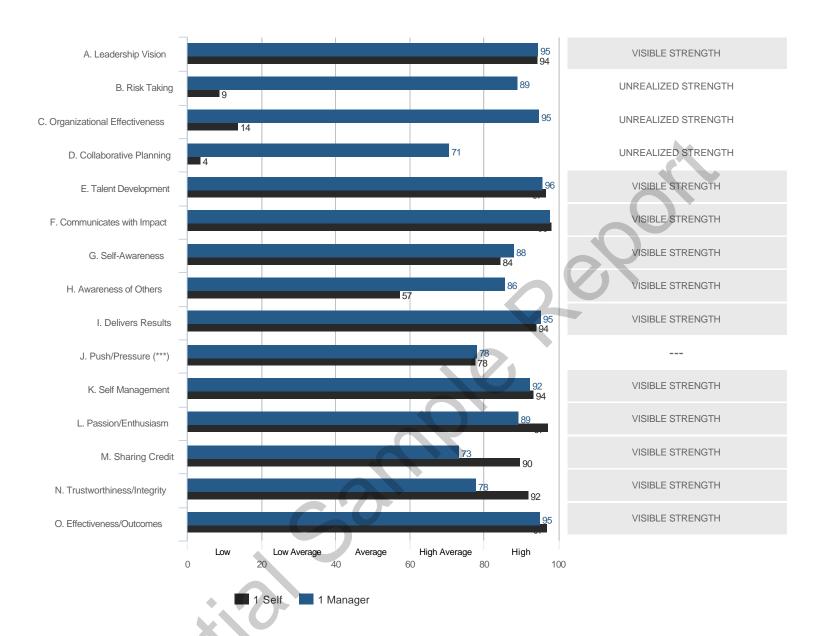


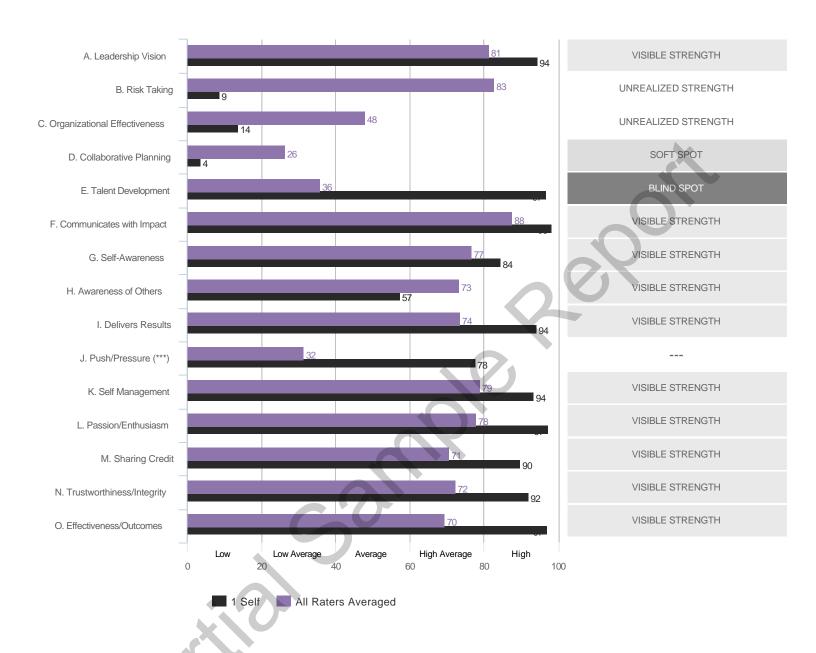


Blind Spot Analysis

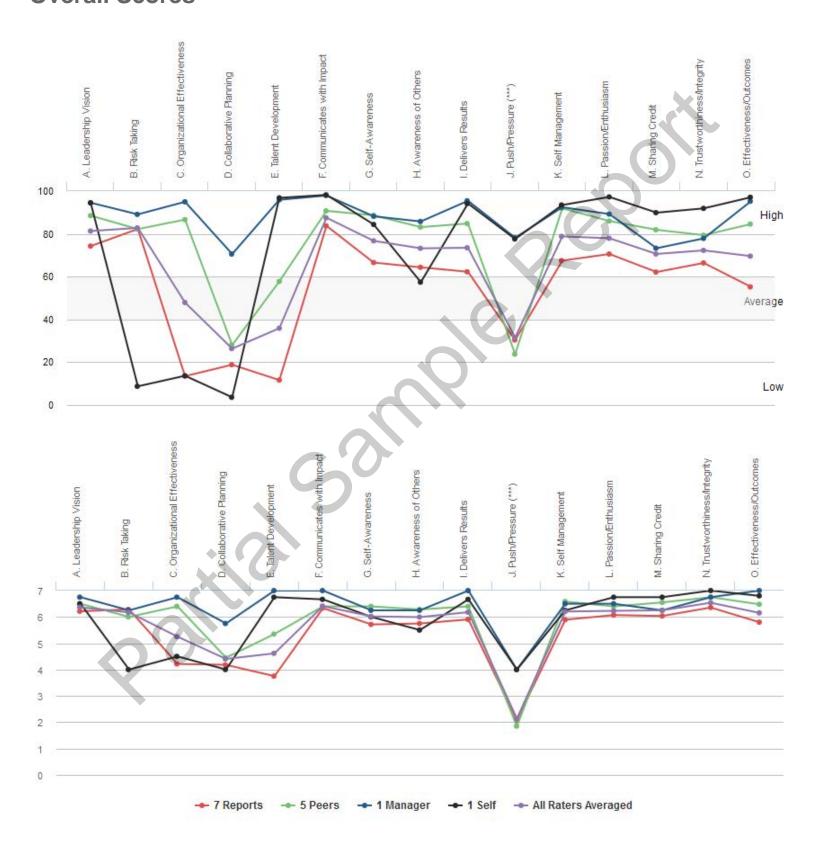








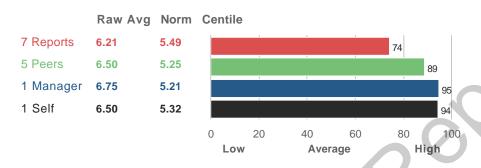
Overall Scores



I. SETTING DIRECTION

A. Leadership Vision

Overall Scores



Question Scores

1. Acts in a way that makes us a competitive organization

16. Keeps the big picture in perspective despite distractions and irrelevancies

31. Vigorously promotes positive change in the organization

46. Articulates his or her vision in specific and concrete terms

Raw Avg	SD	NA	1	2	3	4	5	6	7
6.14	0.90						2	2	3
6.60	0.55							2	3
6.00		.						1	
7.00		.							1
Raw Avg	SD	NA	1	2	3	4	5	6	7
6.29	0.95	.		Ī.	.		2	1	4
6.60	0.55							2	3
7.00						١.	١.		1
7.00									1
7.00									
Raw Avg	SD	NA	1	2	3	4	5	6	7
6.57	0.79						1	1	5
6.50	0.58	1						2	2
7.00									1
6.00								1	
Raw Avg	SD	NA	1	2	3	4	5	6	7
_							3	2	
5.86	0.90						3		2
6.25	0.50	1						3	1
7.00		•							1
6.00								1	

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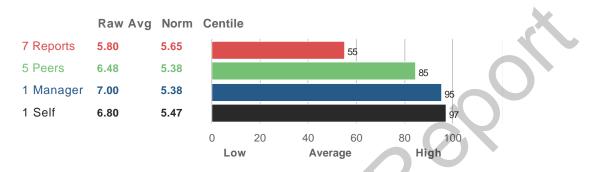
...

OUTCOMES

O. Effectiveness/Outcomes

Overall Scores

Leadership EQ (LEQ)



Question Scores

15. Converts ideas into practical reality	Raw Avg	SD	NA	1	2	3	4	5	6	7
	5.57	1.40				1		2	2	2
	6.40	0.55							3	2
	7.00)								1
	7.00									1
30. Makes contributions that benefit the organization	Raw Avg	SD	NA	1	2	3	4	5	6	7
os. makes contributions that benefit the diganization	5.86	1.46	INA		_	1	"	1	2	3
	6.60	0.55				'		'	2	3
	7.00									1
	7.00									1
	1.00									
45 11 12 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1										
45. Uses his or her influence skills effectively	Raw Avg	SD	NA	1	2	3	4	5	6	7
	5.71	0.76						3	3	1
	6.60	0.55							2	3
	7.00									1
	6.00								1	
51. Makes tough decisions when necessary	Raw Avg	SD	NA	1	2	3	4	5	6	7
	6.00	1.00						3	1	3
	6.00	0.71						1	3	1
	7.00									1
	7.00									1
59. Is regarded as an effective leader	Raw Avg	SD	NA	1	2	3	4	5	6	7
	5.86	0.90						3	2	2
	6.80	0.45							1	4
	7.00									1
	7.00									1

Comments

What does this person do that should be continued?

7 Reports

• Survey received, no comment provided (7)

5 Peers

• Survey received, no comment provided (5)

1 Manager

• Survey received, no comment provided

1 Self

• Survey received, no comment provided

What should this person do to be more effective?

7 Reports

• Survey received, no comment provided (7)

5 Peers

• Survey received, no comment provided (5)

1 Manager

• Survey received, no comment provided

1 Self

• Survey received, no comment provided

What does this person do that should be stopped?

7 Reports

• Survey received, no comment provided (7)

5 Peers

• Survey received, no comment provided (5)

1 Manager

• Survey received, no comment provided

1 Self

• Survey received, no comment provided

Development Plan Template



Print or photocopy this page for additional development items and/or actions.

Development Item
Development Action
What action are you going to take?
How will you know you're improving? (Success Indicators)
What resources do you need?
Complete action by
Complete action by