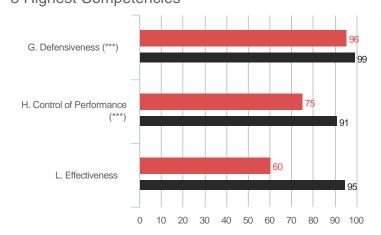


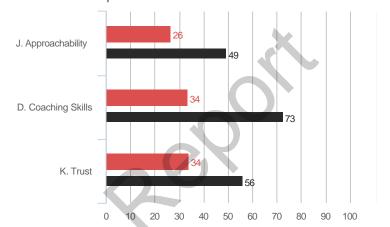


Highest and Lowest

3 Highest Competencies



3 Lowest Competencies



5 Highest Questions

38. Provides coaching and

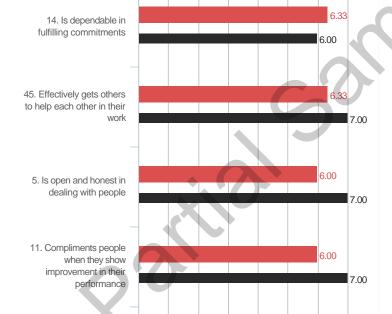
counseling that enables

people to develop

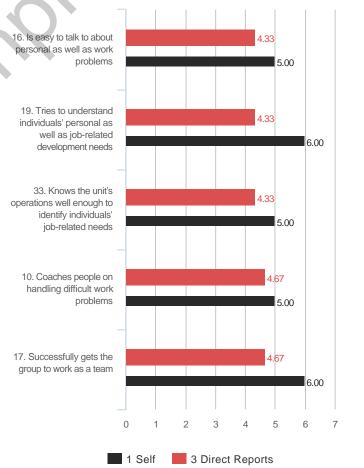
themselves

1 Self

3 Direct Reports

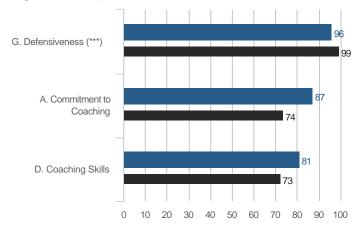


5 Lowest Questions

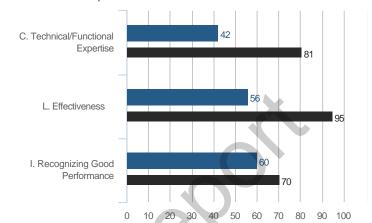


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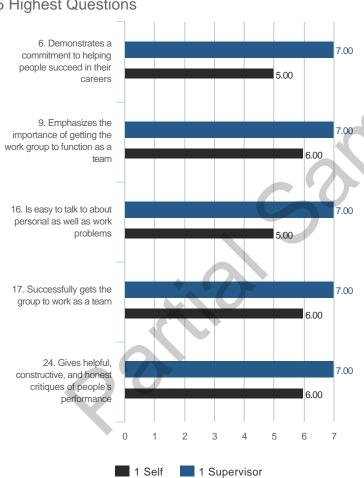
7.00



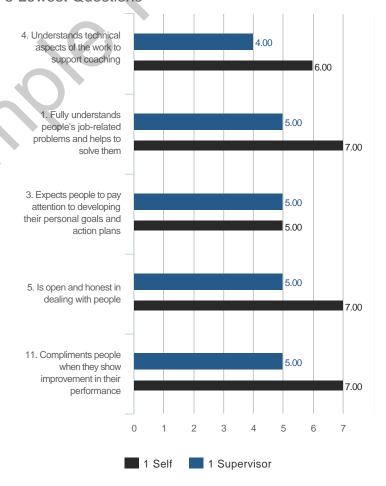
3 Lowest Competencies

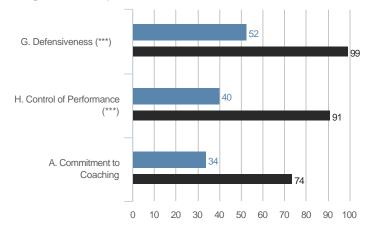


5 Highest Questions

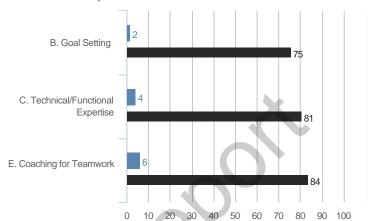


5 Lowest Questions

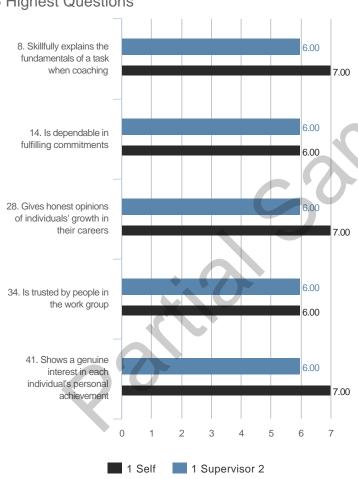




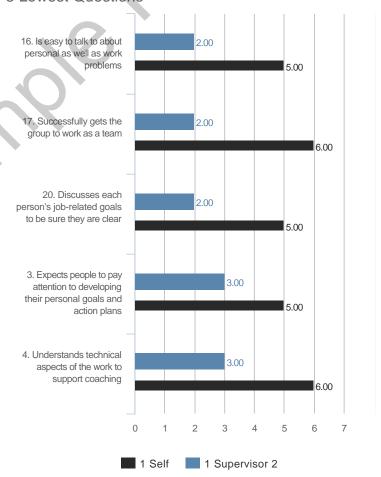
3 Lowest Competencies

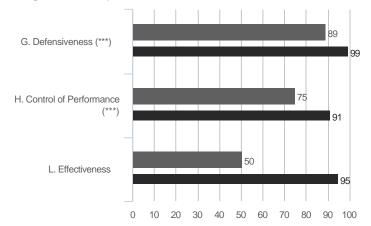


5 Highest Questions

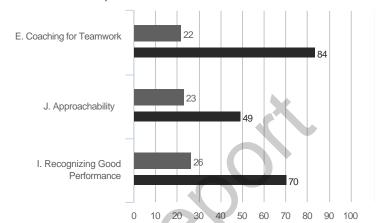


5 Lowest Questions

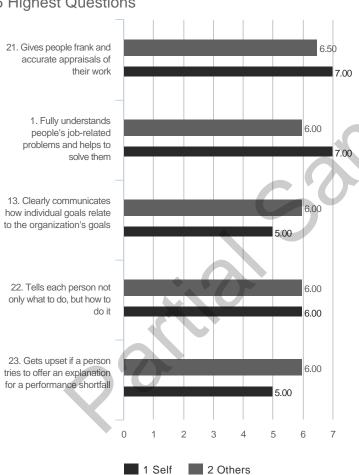




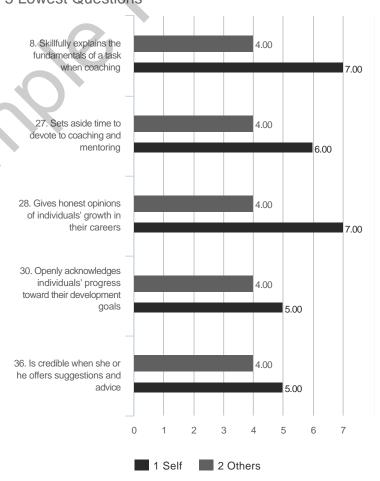
3 Lowest Competencies

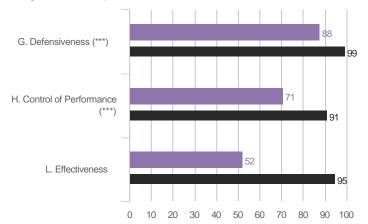


5 Highest Questions

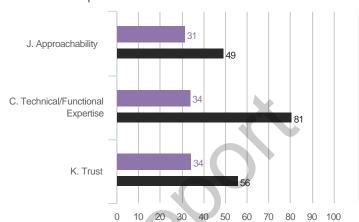


5 Lowest Questions

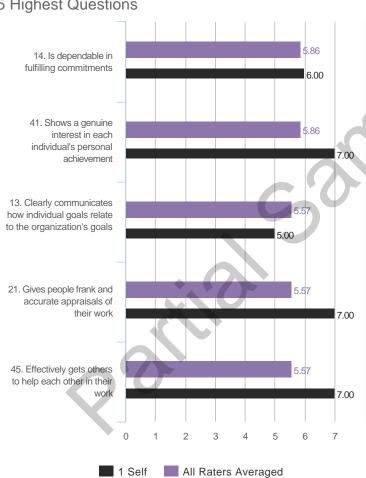




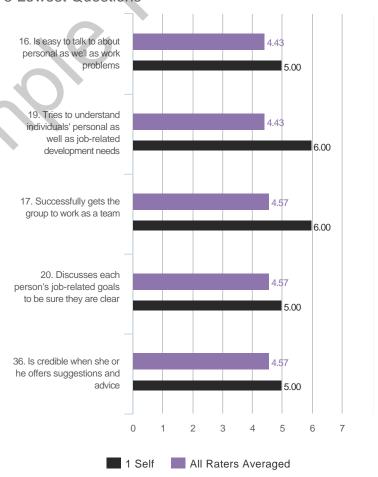
3 Lowest Competencies



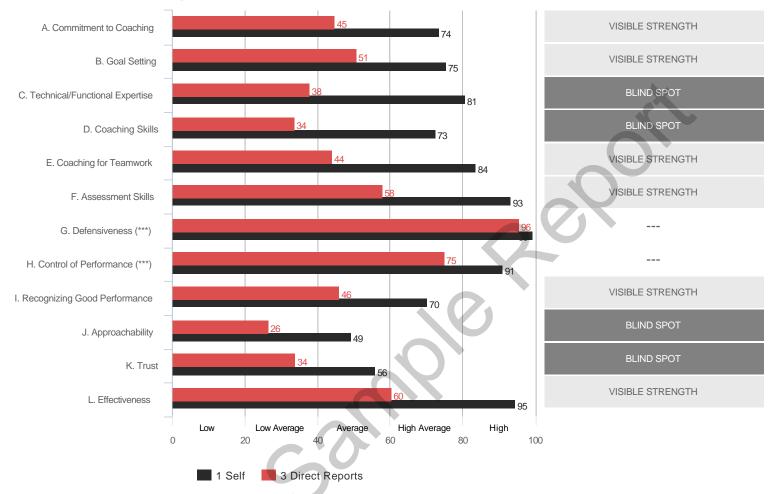
5 Highest Questions

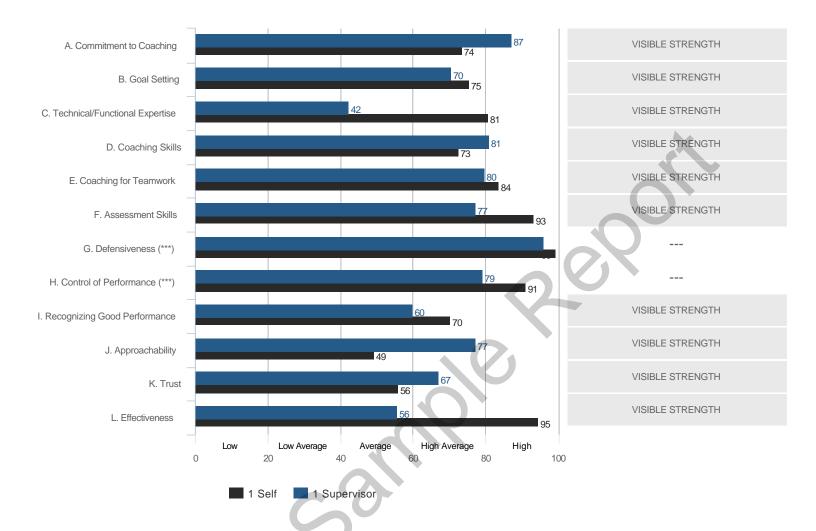


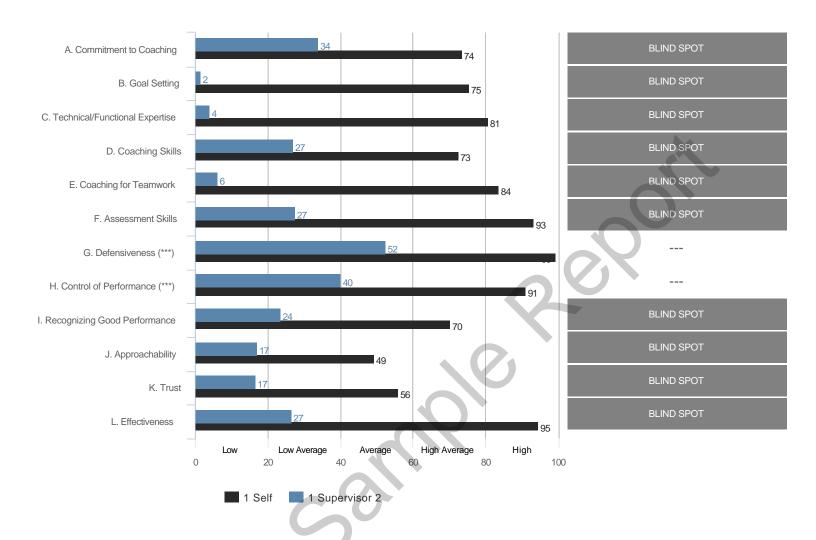
5 Lowest Questions

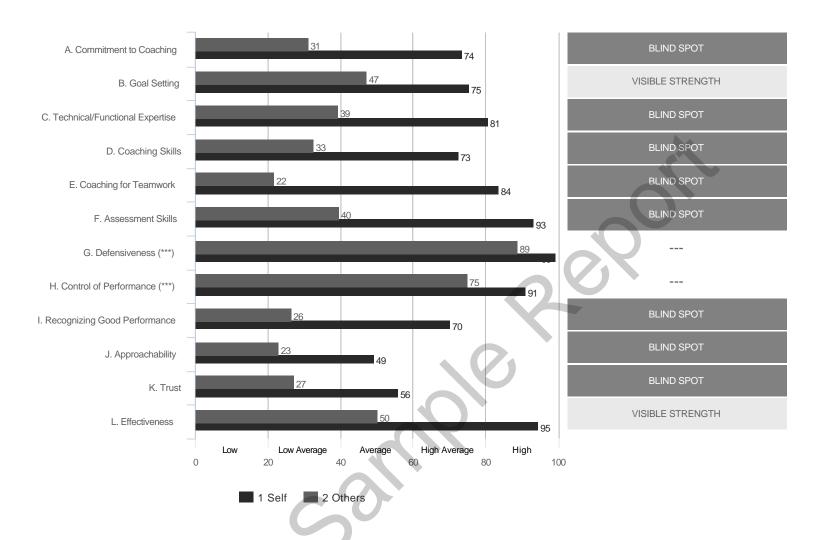


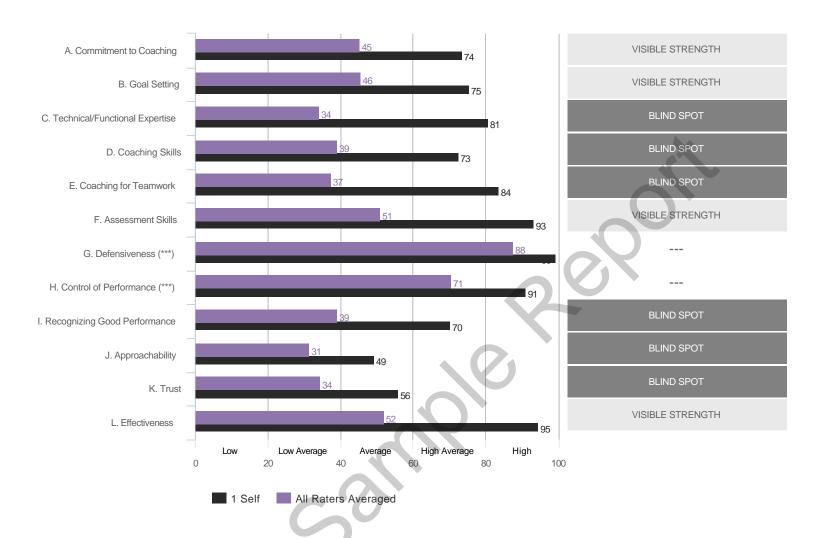
Blind Spot Analysis



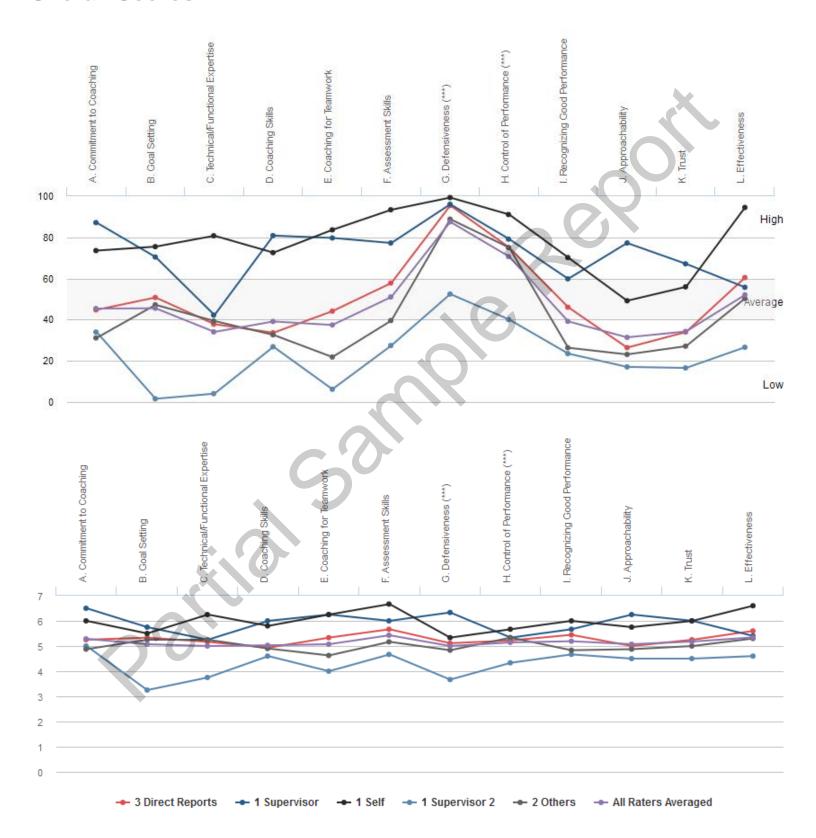








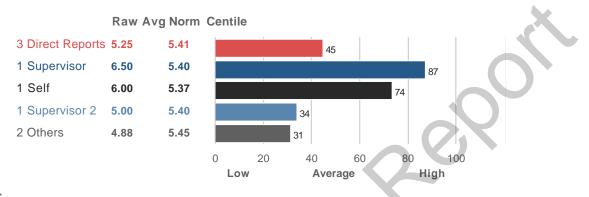
Overall Scores



I. ESTABLISHING THE PURPOSE

A. Commitment to Coaching

Overall Scores

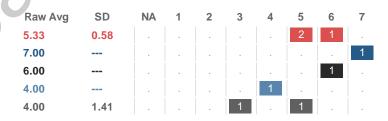


Question Scores

6. Demonstrates a commitment to helping people succeed in their careers

| Raw Avg | SD | NA | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|---------|------|----|---|---|---|---|---|---|---|
| 5.00 | 2.00 | | | | 1 | | 1 | | 1 |
| 7.00 | | . | | | | | | | 1 |
| 5.00 | | . | | | | | 1 | | |
| 5.00 | | . | | | | | 1 | | |
| 4.50 | 0.71 | . | | | | 1 | 1 | | |

27. Sets aside time to devote to coaching and mentoring



32. Takes time to share experiences, insights, and wisdom with others

| Raw Avg | SD | NA | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|---------|------|----|---|---|---|---|---|---|---|
| 5.00 | 1.73 | | | | 1 | | | 2 | |
| 6.00 | | | | | | | | 1 | |
| 6.00 | | | | | | | | 1 | |
| 5.00 | | | | | | | 1 | | |
| 5.00 | 2.83 | | | | 1 | | | | 1 |
| | | | | | | | | | |

41. Shows a genuine interest in each individual's personal achievement

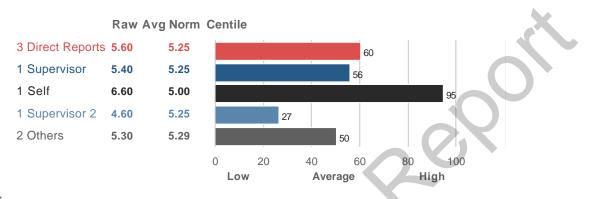
| Raw Avg | SD | NA | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|---------|------|----|---|---|---|---|---|---|---|
| 5.67 | 2.31 | | | | 1 | | | | 2 |
| 6.00 | | | | | | | | 1 | |
| 7.00 | | | | | | | | | 1 |
| 6.00 | | | | | | | | 1 | |
| 6.00 | 1.41 | | | | | | 1 | | 1 |

Survey of Coaching Practices 25

OUTCOMES

L. Effectiveness

Overall Scores



Question Scores

12. Makes individuals better performers through effective coaching

 Raw Avg
 SD
 NA
 1
 2
 3
 4
 5
 6
 7

 5.33
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14. Is dependable in fulfilling commitments

15. Is a good listener

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18. Is highly competent as a personal coach

 Raw Avg
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Comments

What does this person do that should be continued?

3 Direct Reports

- Comment 1
- DR2 comment 1
- DR1 comment 1

1 Supervisor

• Supv1 - comment 1

1 Self

• Self - comment 1

1 Supervisor 2

Comment 1

2 Others

- Others1 comment 1
- Comment 1

What should this person do to be more effective?

3 Direct Reports

- Comment 2
- DR1 comment 2
- DR2 comment 2

1 Supervisor

• Supv1 - comment 2

1 Self

• Self - comment 2

1 Supervisor 2

• Comment 2

2 Others

- Others1 comment 2
- Comment 2

What does this person do that should be stopped?

3 Direct Reports

- DR1 comment 3
- Comment 3
- DR2 comment 3

1 Supervisor

• Supv1 - comment 3

1 Self

• Self - comment 3

1 Supervisor 2

• Comment 3

2 Others

- Others1 comment 3
- Comment 3

Development Plan Template



Print or photocopy this page for additional development items and/or actions.

| Development Item |
|--|
| |
| |
| |
| |
| Development Action |
| |
| What action are you going to take? |
| 201 |
| |
| How will you know you're improving? (Success Indicators) |
| |
| What resources do you need? |
| What resources do you need? |
| |
| Complete action by |
| |
| |