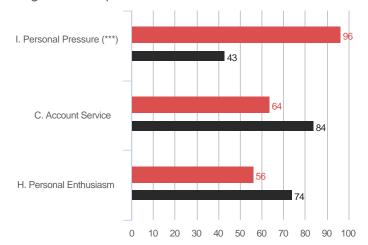


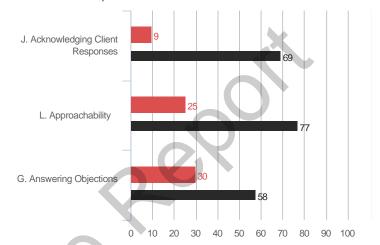


Highest and Lowest

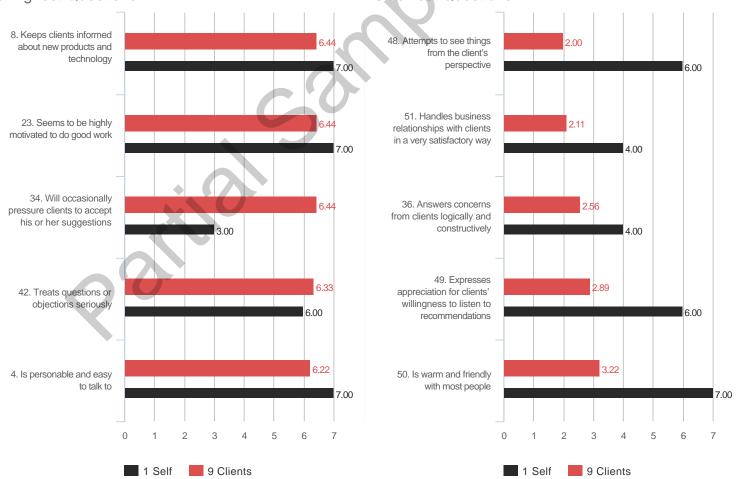
3 Highest Competencies



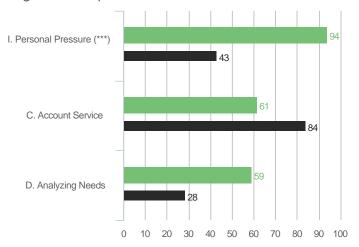
3 Lowest Competencies



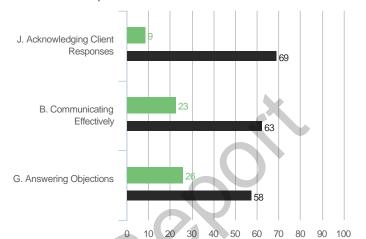
5 Highest Questions



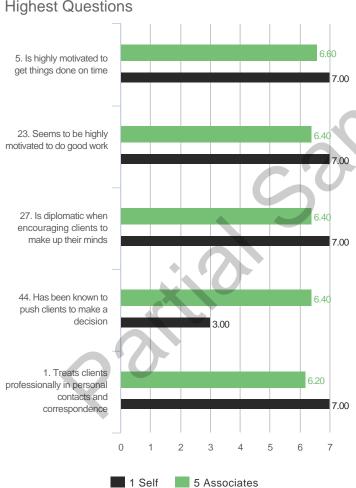
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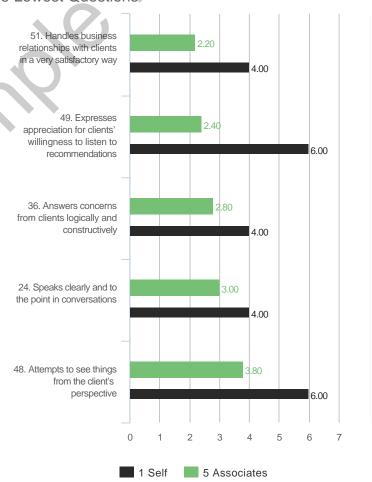


3 Lowest Competencies

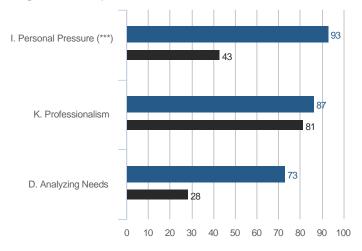


5 Highest Questions

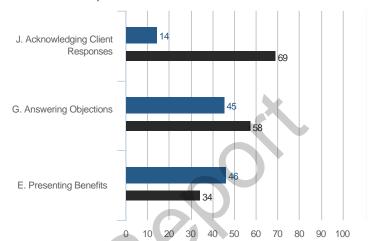




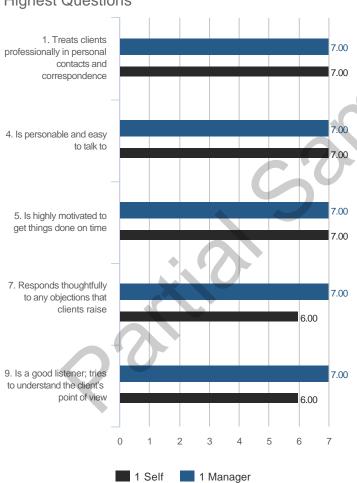
3 Highest Competencies

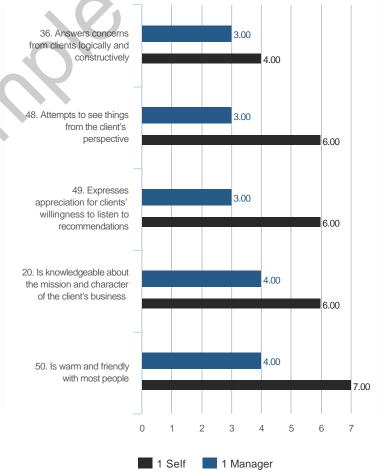


3 Lowest Competencies

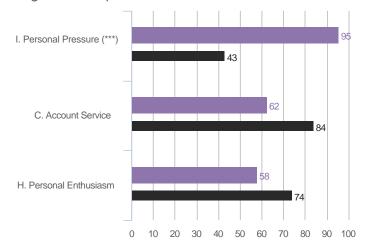


5 Highest Questions

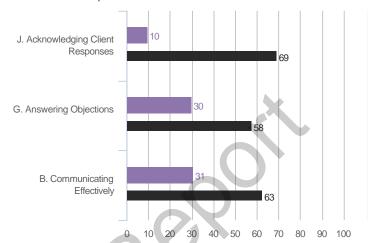




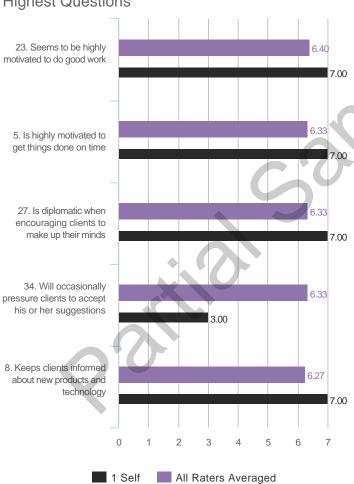
3 Highest Competencies

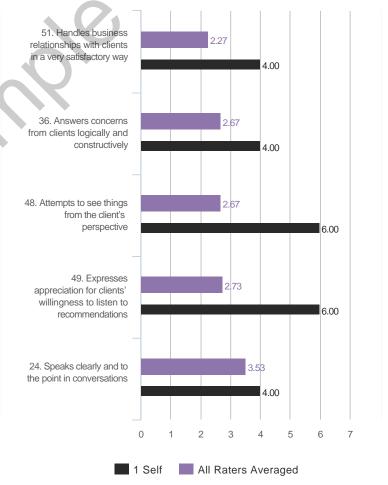


3 Lowest Competencies



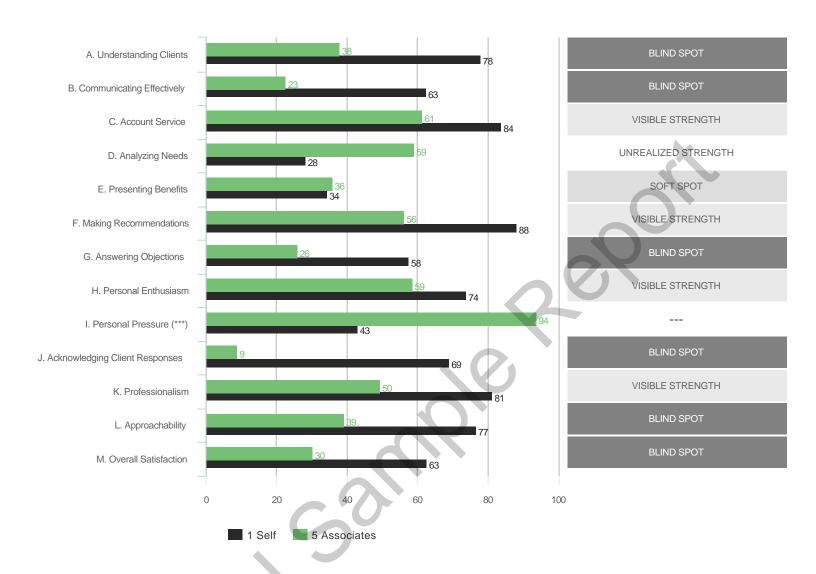
5 Highest Questions

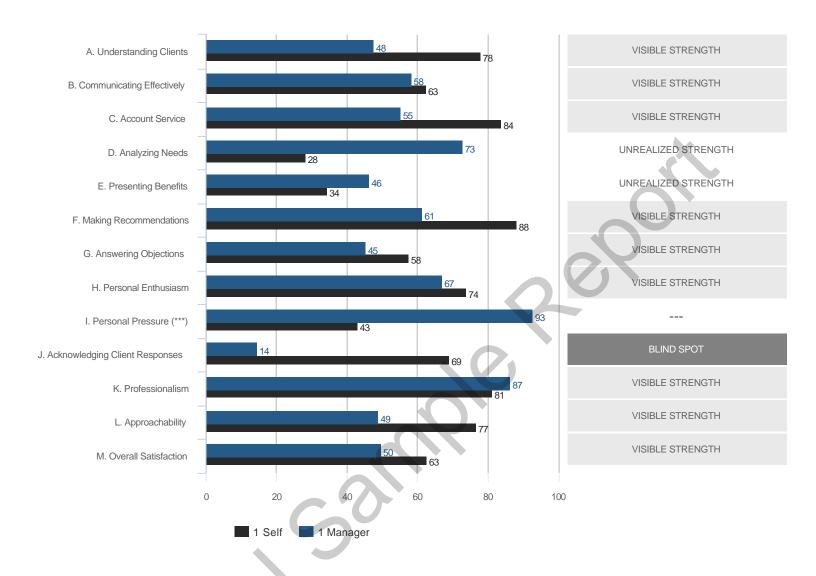


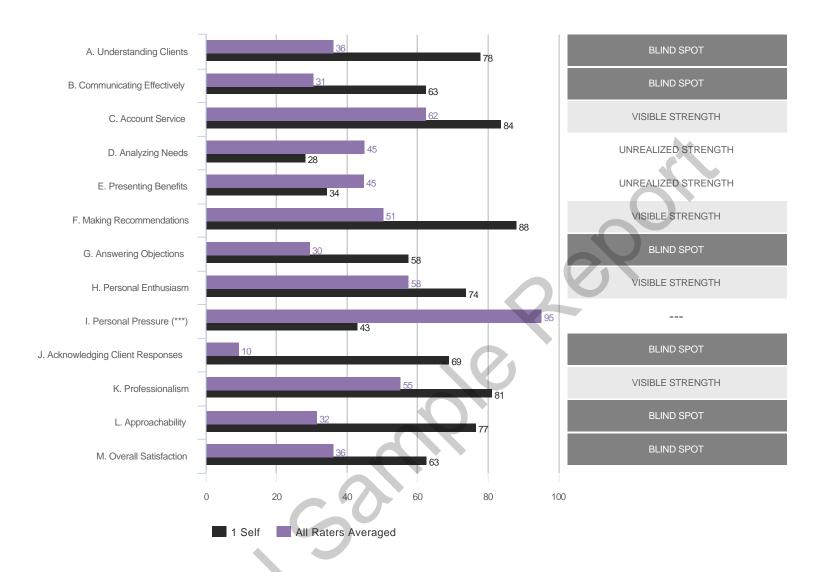


Blind Spot Analysis

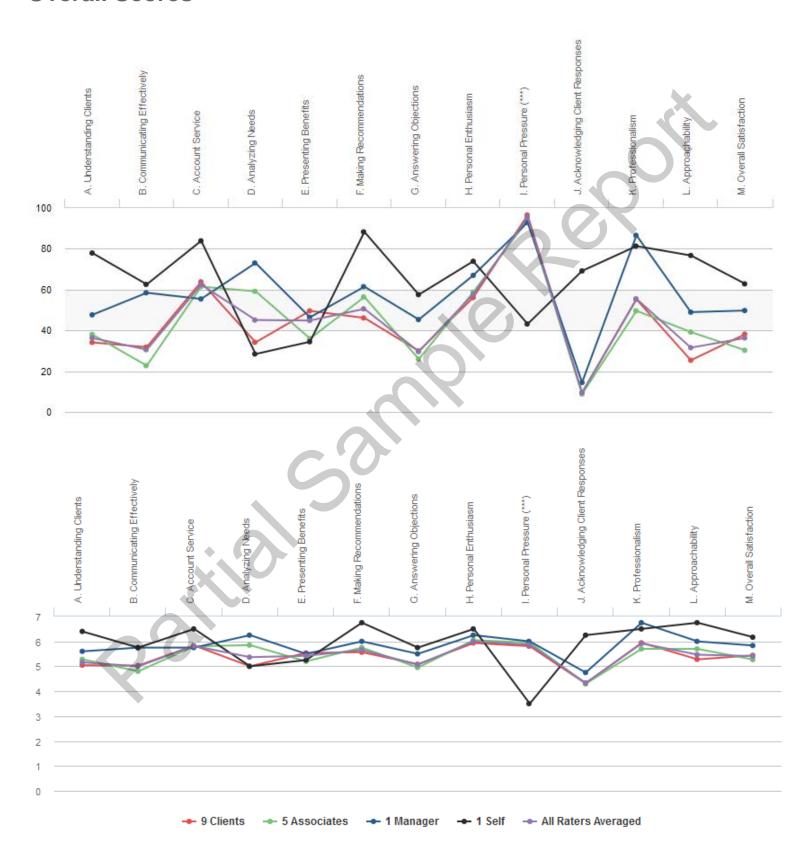








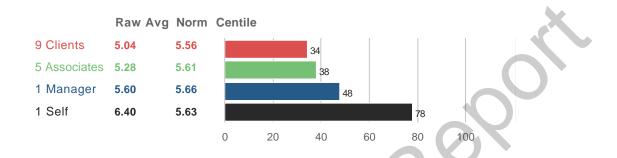
Overall Scores



I. ESTABLISHING RAPPORT

A. Understanding Clients

Overall Scores



Question Scores

9. Is a good listener; tries to understand the client's point Raw Avg SD of view 5.78 1.20 6.20 1.30 7.00 6.00

15. Makes an effort to comprehend the special nature of Raw Avg SD NA the client's business 5.33 1.22

5.20 1.30 7.00 7.00

20. Is knowledgeable about the mission and character of

SD 2 3 Raw Avg the client's business 5.89 1.05 0.89 5.40 4.00 6.00

26. Understands the client's way of thinking about their needs

SD 7 Raw Avg NA 5 6.22 1.09 5.80 1.64 7.00 7.00

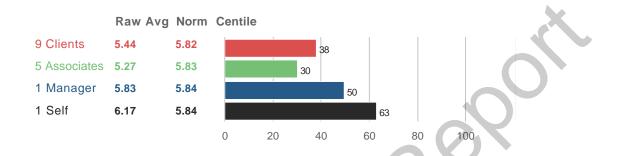
48. Attempts to see things from the client's perspective

Raw Avg SD NA 1 3 2.00 1.12 3.80 1.79 3.00 6.00

RESIDUAL IMPACT

M. Overall Satisfaction

Overall Scores



Question Scores

14. Maintains a good working relationship with clients Raw Avg SD NA 1 2 3 4 5 6 7				7,							
5.60 0.89	14. Maintains a good working relationship with clients	Raw Avg	SD	NA	1	2	3	4	5	6	7
6.00		6.22	0.83						2	3	4
25. Dealing with him or her is a very favorable experience Raw Avg SD NA 1 2 3 4 5 6 7 6.22 0.67		5.60	0.89	Ì.				1		4	
25. Dealing with him or her is a very favorable experience Raw Avg SD NA		6.00								1	
8.22 0.67		6.00								1	
8.22 0.67											
8.22 0.67	25. Dealing with him or her is a very favorable	Raw Avg	SD	NΔ	1	2	3	4	5	6	7
6.00 1.73								-			
6.00							1			1	_
7.00										1	
6.00											1
6.00											
6.00	20. Doos work of the highest quality for clients	D 4	0.0	NIA	4	0			_	0	-
5.80 1.10	29. Does work of the highest quality for clients	_			1	2	3	4		0	
5.00								1	2	2	
6.00								'	1	<u> </u>	1
39. Is trustworthy in business dealings Raw Avg SD NA 1 2 3 4 5 6 7 6.22 0.83									'	1	
6.22		0.00								'	
6.22											
6.20	39. Is trustworthy in business dealings	_		NA	1	2	3	4			
7.00									2		
7.00									1	2	
47. Highly satisfies clients with top grade products and services Raw Avg SD NA 1 2 3 4 5 6 7											
Services 6.00 1.20 1 . . . 1 2 1 4 5.80 1.64 . <td></td> <td>7.00</td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1</td>		7.00			-						1
Services 6.00 1.20 1 . . . 1 2 1 4 5.80 1.64 . <td></td>											
5.80 1.64 1 2 2 2 7.00		Raw Avg	SD	NA	1	2	3	4	5	6	7
7.00	services	6.00	1.20	1				1	2	1	
		5.80	1.64	.			1			2	2
7.00 1											
		7.00									1

Comments

What does this person do that should be continued?

9 Clients

• Survey received, no comment provided (9)

5 Associates

• Survey received, no comment provided (5)

1 Manager

• Survey received, no comment provided

1 Self

• Survey received, no comment provided



What should this person do to be more effective?

9 Clients

• Survey received, no comment provided (9)

5 Associates

• Survey received, no comment provided (5)

1 Manager

• Survey received, no comment provided

1 Self

• Survey received, no comment provided

What does this person do that should be stopped?

9 Clients

• Survey received, no comment provided (9)

5 Associates

• Survey received, no comment provided (5)

1 Manager

• Survey received, no comment provided

1 Self

• Survey received, no comment provided

Development Plan Template



Print or photocopy this page for additional development items and/or actions.

Development Item
Development Action
What action are you going to take?
How will you know you're improving? (Success Indicators)
What resources do you need?
Complete action by