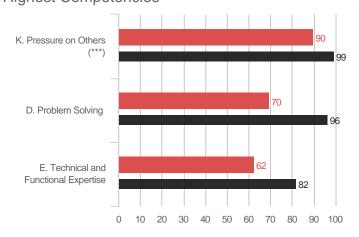


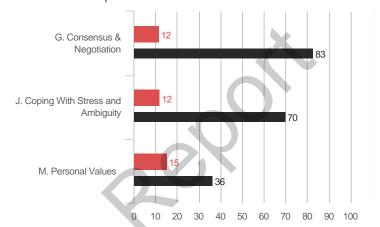


# **Highest and Lowest**

# 3 Highest Competencies

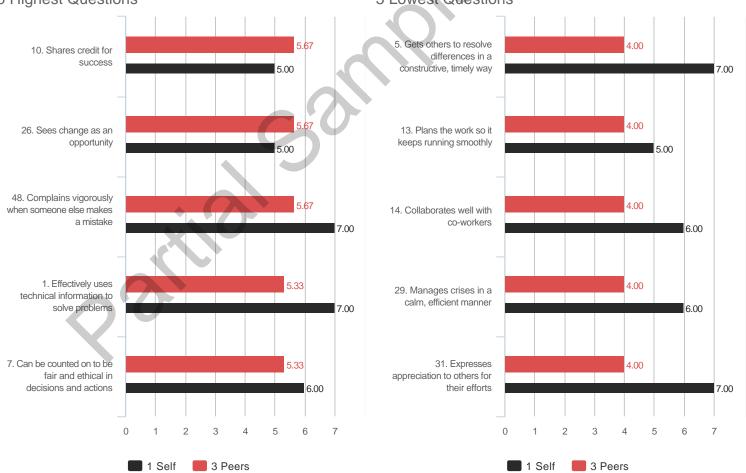


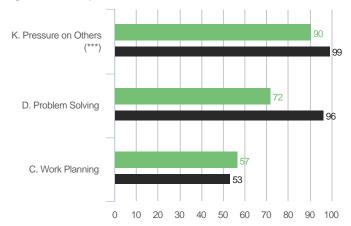
# 3 Lowest Competencies



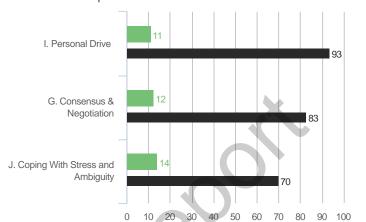
# 5 Highest Questions

# 5 Lowest Questions

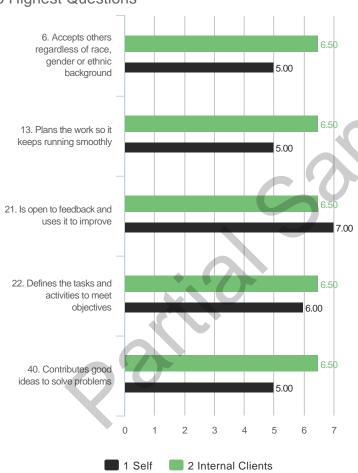




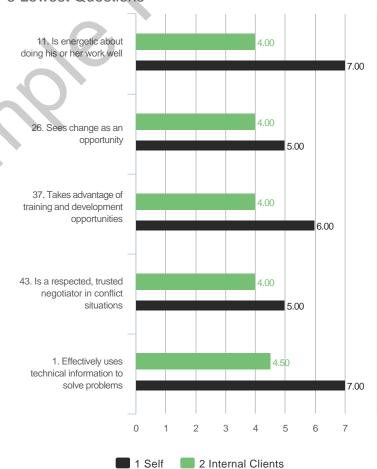
# 3 Lowest Competencies

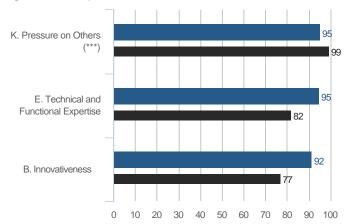


# 5 Highest Questions

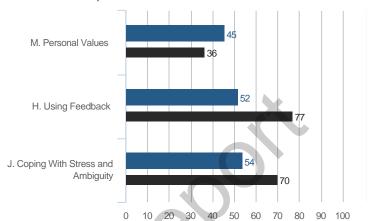


# 5 Lowest Questions



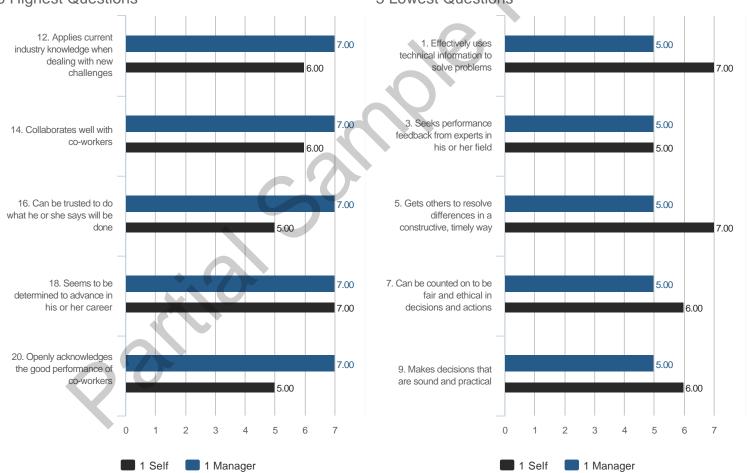


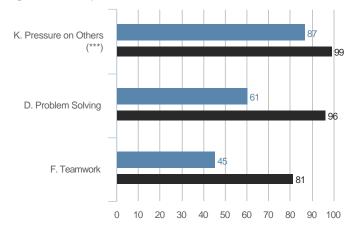
# 3 Lowest Competencies



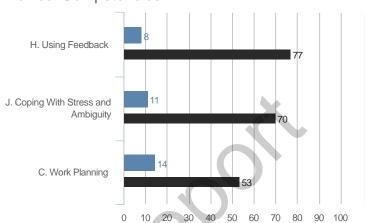
# 5 Highest Questions



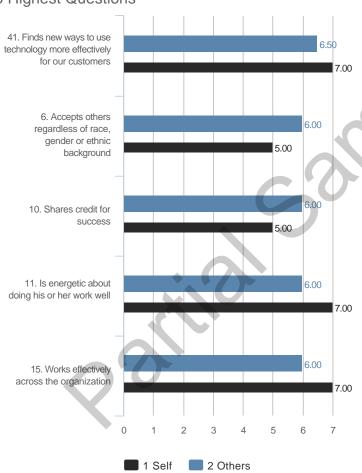




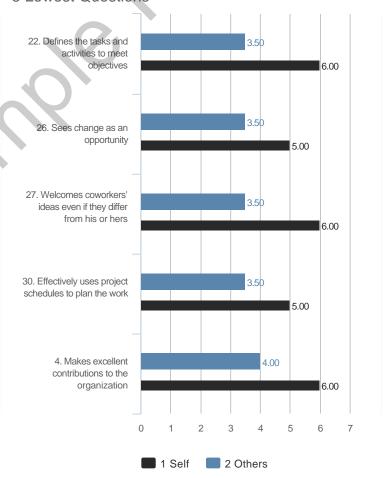
## 3 Lowest Competencies

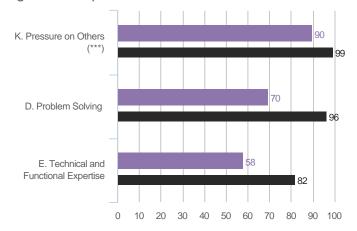


# 5 Highest Questions

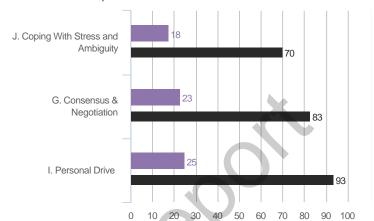


## **5 Lowest Questions**

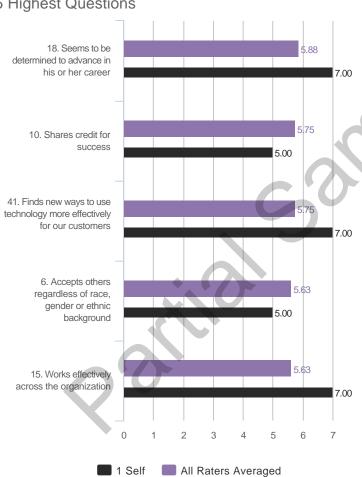




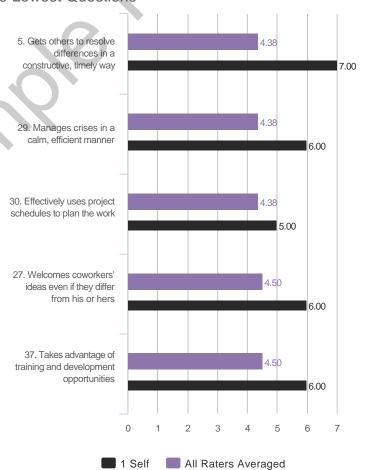
## 3 Lowest Competencies



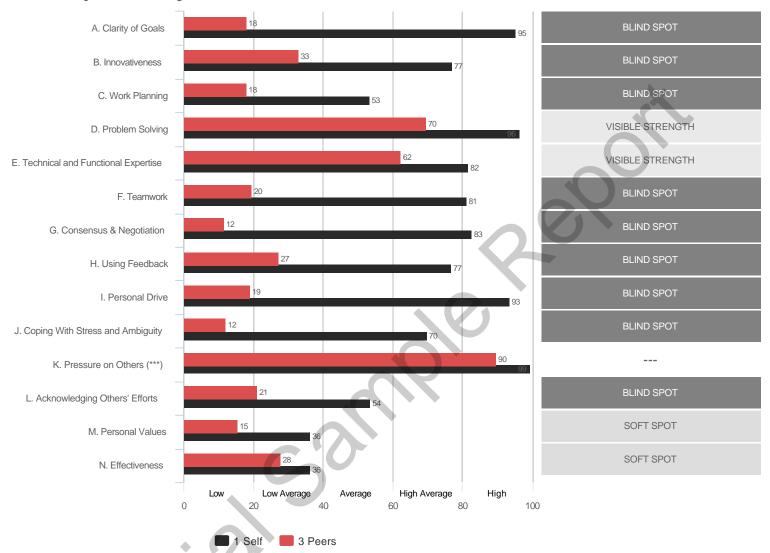
# 5 Highest Questions

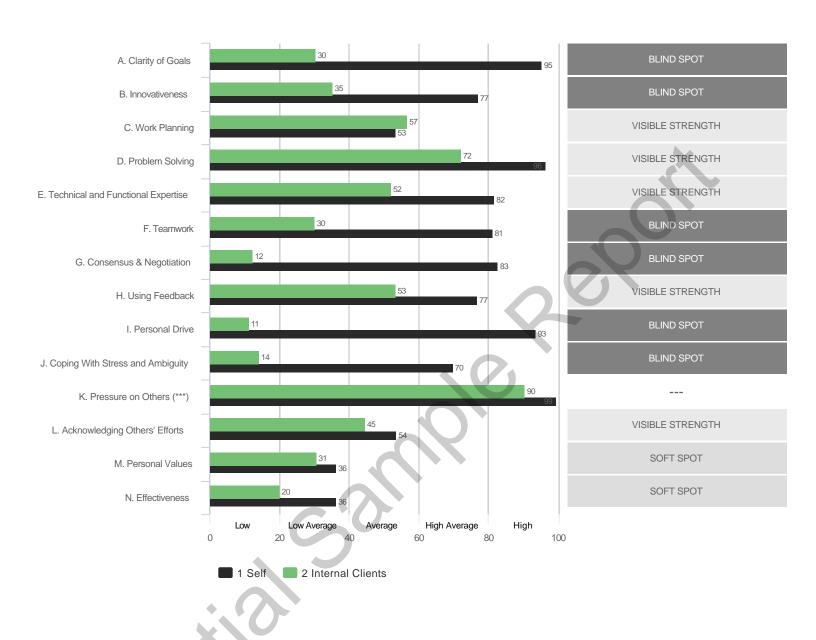


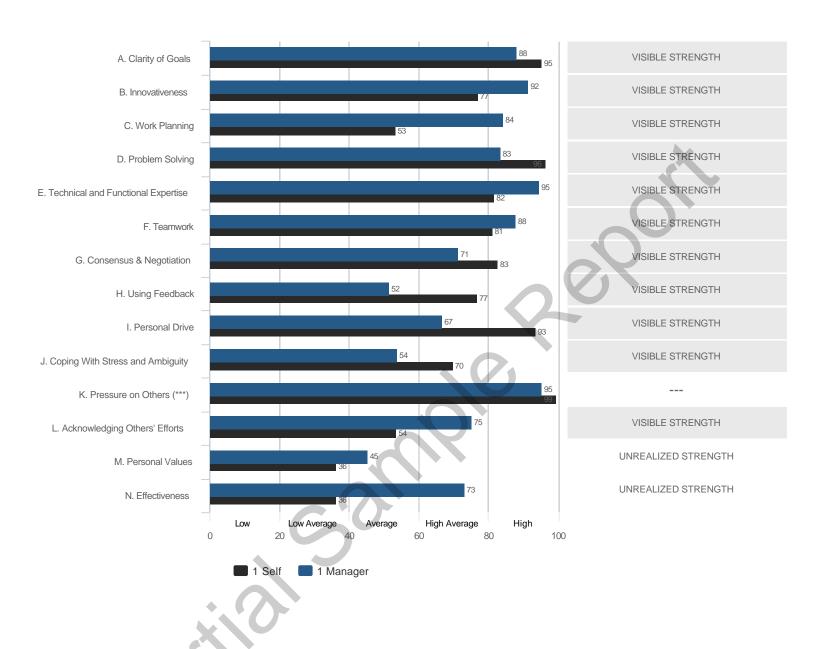
# 5 Lowest Questions

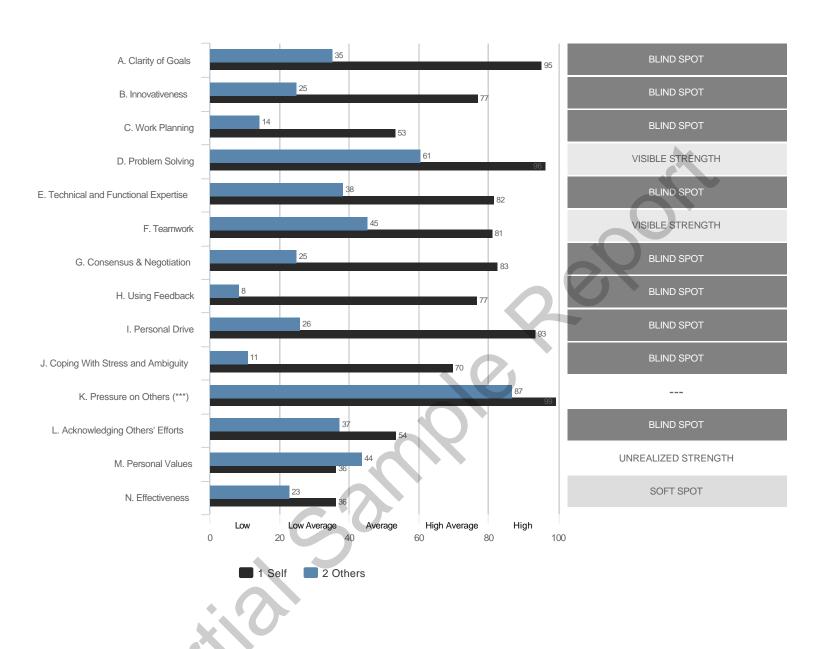


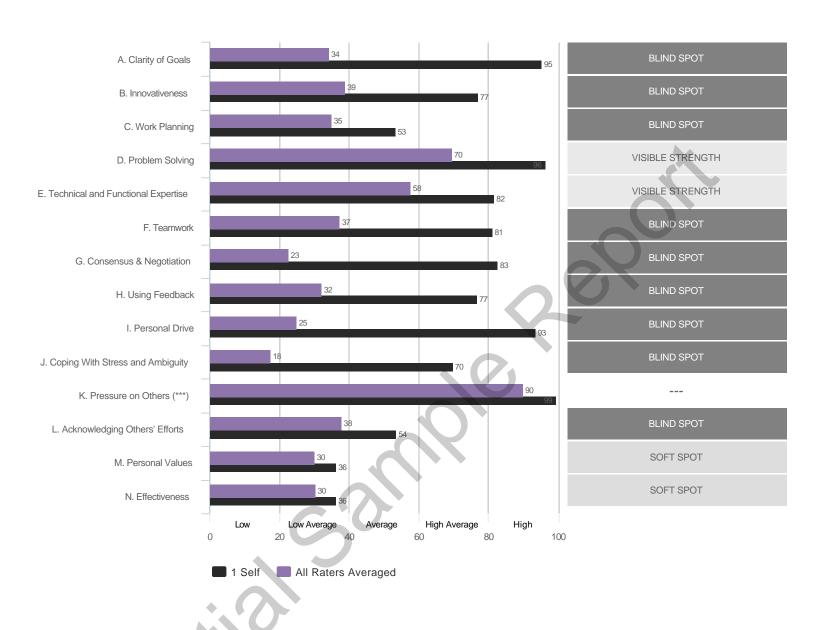
# **Blind Spot Analysis**











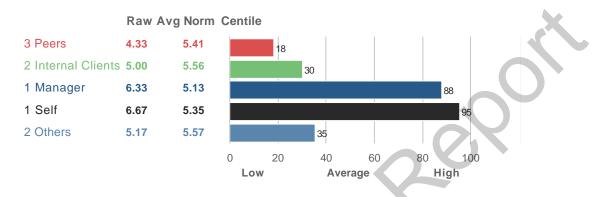
# **Overall Scores**



#### I. GOAL ORIENTATION

# A. Clarity of Goals

### **Overall Scores**



### **Question Scores**



38. Sets goals that are professionally and/or technically challenging

45. Understands how his or her personal goals align with the organization's goals

Raw Avg	SD	NA	1	2	3	4	5	6	7
4.67	2.08				1	1			1
4.50	2.12				1			1	
6.00								1	
6.00								1	
5.00							2		
Raw Avg	SD	NA	1	2	3	4	5	6	7
4.33	1.15				1		2		
4.50	0.71					1	1		
6.00								1	
7.00									1
4.50	2.12				1			1	
Raw Avg	SD	NA	1	2	3	4	5	6	7
4.00	1.00				1	1	1		

Raw Avg
SD
NA
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2
3
4
5
6
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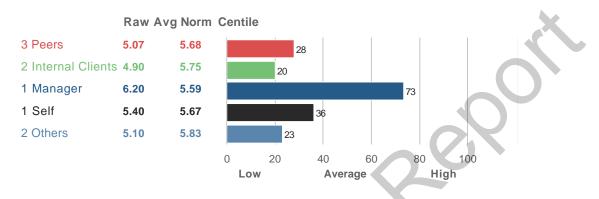
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#### OUTCOMES

# N. Effectiveness

#### **Overall Scores**



### **Question Scores**



# **Comments**

# What does this person do that should be continued?

#### 3 Peers

- Peers 1 comment 1
- Comment 1 (2)

#### **2 Internal Clients**

- Comment 1
- IC1 comment 1

### 1 Manager

• Mgr1 - comment 1

#### 1 Self

• Self - comment 1

#### 2 Others

- Others1 comment 1
- Comment 1

# What should this person do to be more effective?

#### 3 Peers

- Comment 2 (2)
- Peers 1 comment 2

#### **2 Internal Clients**

- Comment 2
- IC1 comment 2

#### 1 Manager

• Mgr1 - comment 2

#### 1 Self

• Self - comment 2

#### 2 Others

- Comment 2
- Others1 comment 2

# What does this person do that should be stopped?

#### 3 Peers

- Peers 1 comment 3
- Comment 3 (2)

#### **2 Internal Clients**

- IC1 comment 3
- Comment 3

#### 1 Manager

• Mgr1 - comment 3

#### 1 Self

• Self - comment 3

#### 2 Others

- Comment 3
- Others1 comment 3

Development	Plan	Tem	plate
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Print or photocopy this page for additional development items and/or actions.

Development Item
Development Action
What action are you going to take?
How will you know you're improving? (Success Indicators)
What resources do you need?
Complete action by